

SD5953

Successful Project Management

REVIEW 3

School of Design

The Polytechnic University of Hong Kong

IMPORTANT

Please sit with the members
of your final group project

Graham Leach, Instructor



www.graham-leach.com

polyusd5953@gmail.com

Project Dangers

Project DANGERS

- | | |
|----------------|--------------------------------------|
| 1. Perspective | Getting lost in details too early |
| 2. Scope Creep | Allowing “extras” into the project |
| 3. Politics | Getting lost in people-driven issues |
| 4. Pressure | Letting customers push you around |

The Project Charter

The Project Charter

- The Project Charter is something that the project manager produces very early in the project process, typically right after their sponsor has indicated an openness towards a high level document like an Executive Summary or a Framing Exercise.
- The Project Charter outlines the import and impact of the project to the attention of the sponsoring organization. At the same time, it also incorporates a methodology of measuring, guiding and/or managing the expectations that being at the “front of mind” of the organization can bring.

The Project Charter

- The project charter helps to avoid social or political problems. It is the Project Managers best (and often, only) opportunity to inform the organization about the ideal CULTURE they feel will be best for themselves and the project they will lead.
- With the Project Charter, the Project Manager can build a common concept of the project across the organization, focus everyone on its ultimate goal and muster the support, power and resources the project needs to be a success.

Charter Contents

The charter contains sections that individually address the six major areas of project failure:

1. Scope Expectations
2. Resource Availability
3. Change Control
4. PM Authority
5. Assumptions
6. Risks

QUESTIONS?

THANK YOU